

<b>DBE1</b>	<b>Deliver the Aldgate Highway Change and Public Realm Project</b>				
<b>Supporting TCT Strategy themes:</b>	<ul style="list-style-type: none"> <li>• City which supports our communities.</li> <li>• City which protects, promotes and enhances our environment.</li> <li>• City which is safer and stronger.</li> </ul>	<b>Priority and rationale (why are you doing it?):</b>		<ul style="list-style-type: none"> <li>• To deliver the Aldgate Highway Change and Public Realm Project; delivering safer streets, supporting the One Portsoken and Aldgate Business initiatives and delivering the Mayor's Vision for Cycling</li> </ul>	
<b>Aligns to Corporate Plan:</b>	<u>Corporate Plan Strategic Aims:</u> SA1 and SA2 <u>Key Policy Priorities:</u> KPP1 and KPP3				
<b>Departmental Strategic Aims:</b>	<p>To manage all activities and services that relate to the City's streets, especially utility works and minimise their impact upon road danger and congestion; and</p> <p>To respond to changes in demand for and usage of the City's streets and streetscene.</p>				
<b>Actions/Milestones</b>		<b>Target Date</b>	<b>Measure of Success</b>	<b>Responsibility</b>	<b>Resources</b>
Secure permission to commence construction (G5)		June 2014	Member approval	Asst Director (City Transportation)	Officer time
Commence and manage construction		June 2014	Adherence to programme	Asst Director (Highways)	Officer time
Contribute to obtaining the necessary planning approvals and enhancement of the City's environment, heritage and special character through pre-application discussions and consideration of planning or other applications.		Planning permission prior to December 2014	All planning type approvals obtained Planning decision within the statutory timescale	Asst Director (Highways) and Chief Planning Officer	Officer time

Arts and Events Strategy (subject to Member approval and funding)	March 2015	An approved strategy and processes	Asst Director (Environmental Enhancement) Head of CPAT (for funding)	Officer time and funding			
Secure all approvals for structural elements and third party consents	December 2014	Approvals obtained	Asst Directors (City Transportation) & (Structures)	Officer time			
Confirm future maintenance costs	April 2014	Costs defined	Asst Director (Cleansing)	Officer time			
Secure funding	June 2014	Full project funding identified	Asst Director (City Transportation) Policy and Performance Director, Head of Finance	Officer time			
Cycling trial in Aldgate High Street (See DBE1)	March 2015	Trial approved by TfL	Asst Director (City Transportation)	Officer time			
Communication Plan	June 2014	Signed plan and manager in post	Asst Director (City Transportation)	Officer time			
<b>Money</b>		<b>People</b>		<b>Environment</b>		<b>Managing Business</b>	
Project funding from TfL and S106/CIL. Possible need for On Street Parking Surplus. (G4 estimate of £17m).		Involves all divisions within Built Environment. Major contributions from City Surveyor's and, Children and Community Services.		Will deliver on many cross cutting Corporate Strategies.		A developed accounting process will be needed to manage the 'cash flow'. Improve cross department communication.	

<p><b>DBE2</b></p>	<p>To support the City’s Cultural Hub Working Party of Members and officers, examining the prospects for the establishment of a cultural focus based around the Museum of London and The Barbican Centre.</p>				
<p><b>Supporting TCT Strategy themes:</b></p>	<ul style="list-style-type: none"> <li>• <b>City which supports our communities.</b></li> <li>• <b>City which protects, promotes and enhances our environment.</b></li> <li>• <b>City which is safer and stronger.</b></li> </ul>	<p><b>Priority and rationale (why are you doing it?):</b></p>	<ul style="list-style-type: none"> <li>• To Support the City’s Cultural Hub Working Park as it examines the prospects for the establishment of a cultural focus based around the Museum of London and The Barbican Centre.</li> <li>• As it is in its early stages, it is impossible to put dates to elements of the project at this stage, although the highway works are already in their early stages of development, but there is no doubt these will develop further.</li> <li>• This development will be in respect of our own requirements, and also in relation to external funding sources for junctions, notably the St Paul’s Gyratory removal, which may be able to attract TfL funding..</li> </ul>		
<p><b>Aligns to Corporate Plan:</b></p>	<p><u>Corporate Plan Strategic Aims:</u> SA1 and SA2 <u>Key Policy Priorities:</u> KPP1 and KPP3</p>				
<p><b>Departmental Strategic Aims:</b></p>	<p>To manage all activities and services that relate to the City’s streets, especially utility works and minimise their impact upon road danger and congestion; and</p> <p>To respond to changes in demand for and usage of the City’s streets and streetscene.</p>				
<p><b>Actions/Milestones</b></p>		<p><b>Target Date</b></p>	<p><b>Measure of Success</b></p>	<p><b>Responsibility</b></p>	<p><b>Resources</b></p>
<p>Contribute to the working group:</p> <ul style="list-style-type: none"> <li>• Planning in relation to the usage of buildings in the area</li> <li>• Policy in relation to the further effect (if any) on our Local Plan (which already recognises the initiative)</li> <li>• T&amp;PR in respect of the local road network and pedestrian flows.</li> </ul>		<p>Tbc</p>	<p>Working group have access to advise and information</p>	<p>Director of the Built Environment All Directors</p>	<p>Officer time</p>

St Paul's Gyrotory removal	2022	Successful removal and implementation	Director of the Built Environment T&PR Director	Officer time
<b>Money</b>	<b>People</b>		<b>Environment</b>	<b>Managing Business</b>
Project funding potentially other external sources.	Cross Organisation working		Will deliver on many cross cutting Corporate Strategies.	Supporting the organisation as a world financial City.

<p><b>DBE 3</b></p>	<p>To future-proof the City and build on our initial assessment of what factors define a future city</p>				
<p><b>Supporting TCT Strategy themes:</b></p>	<ul style="list-style-type: none"> <li>• <b>City which supports our communities.</b></li> <li>• <b>City which protects, promotes and enhances our environment.</b></li> <li>• <b>City which is safer and stronger.</b></li> </ul>	<p><b>Priority and rationale (why are you doing it?):</b></p>	<ul style="list-style-type: none"> <li>• We know that the use of up to date information technology will affect the way we interact with our city environment. It will give us access to more and more information that will shape the way we work. This will affect the City as the local authority for the Square Mile in two main ways, as a provider of services and as the repository for the publicly available information that can come from the new IT. We need to see how we, as the LA, need to react to this new trend, whether we can leave it to the market or whether we need to step in. One area where we will definitely need to act is in relation to the space between buildings, where demands on it are changing fast, from changes in road use to an increased need for space for people to work outside the office.</li> </ul>		
<p><b>Aligns to Corporate Plan:</b></p>	<p><u>Corporate Plan Strategic Aims:</u> SA1 and SA2 <u>Key Policy Priorities:</u> KPP1 and KPP3</p>		<ul style="list-style-type: none"> <li>• To build on our initial assessment of what factors define a future city, to see where we might need to intervene, and where we can simply maintain a watching brief. This will involve all our divisions in assessing technological change, and being able to plan for changes in building usage, and the changing requirements of City employees, especially those issues that affect employers' decisions on where to locate.</li> </ul>		
<p><b>Departmental Strategic Aims:</b></p>	<p>To provide an integrated service to City developers and occupiers from pre-construction to demolition;</p> <p>To respond to changes in demand for and usage of the City's streets and streetscene.</p>				
<p><b>Actions/Milestones</b></p>		<p><b>Target Date</b></p>	<p><b>Measure of Success</b></p>	<p><b>Responsibility</b></p>	<p><b>Resources</b></p>
<p>Implement a team, and influence Members and Organisational change</p>		<p>Tbc</p>	<p>A City suited to future needs</p>	<p>Director (Policy &amp; Performance)</p>	<p>Officer time</p>

Transportation and Planning policies to ensure we, as the LA, react to new trends,	Tbc	Signed plan and manager in post	Director (Policy & Performance) Director (T&PR) Chief Planning Officer	Officer time
<b>Money</b>	<b>People</b>		<b>Environment</b>	<b>Managing Business</b>
	Involves all divisions within Built Environment.		Will deliver on many cross cutting Corporate Strategies.	This will contribute to a world class City and ensure we are fit for the future

<p><b>DBE 4</b></p>	<p>Improve departmental and corporate data sharing and use of GIS to provide an overview of expected medium term change in the City's built environment, streets and public realm. (PP4/PP5/DM2)</p>				
<p><b>Supporting TCT Strategy themes:</b></p>	<ul style="list-style-type: none"> <li>• <b>City which supports our communities.</b></li> <li>• <b>City which protects, promotes and enhances our environment.</b></li> <li>• <b>City which is safer and stronger.</b></li> </ul>	<p><b>Priority and rationale (why are you doing it?):</b></p>	<ul style="list-style-type: none"> <li>• We have spatial data which is currently underused. We want to make this information more widely available. We need to alert people to the potential of GIS, and help them to imagine where it might be useful to them. Once clear application already in hand is to display pre-application and CPAT data and to use this to help model expected CIL income.</li> </ul>		
<p><b>Aligns to Corporate Plan:</b></p>	<p><u>Corporate Plan Strategic Aims:</u> SA1 and SA2 <u>Key Policy Priorities:</u> KPP1 and KPP3</p>		<ul style="list-style-type: none"> <li>• To improve departmental and corporate data sharing and use of GIS to provide an overview of expected medium term change in the City's built environment, streets and public realm.</li> </ul>		
<p><b>Departmental Strategic Aims:</b></p>	<p>To provide an integrated service to City developers and occupiers from pre-construction to demolition;</p> <p>To manage all activities and services that relate to the City's streets, especially utility works and minimise their impact upon road danger and congestion; and</p>		<ul style="list-style-type: none"> <li>• Improved data sharing will lead to better informed decision making, better coordinated policy implementation &amp; project delivery and better service delivery in the public realm.</li> </ul>		
<p><b>Actions/Milestones</b></p>		<p><b>Target Date</b></p>	<p><b>Measure of Success</b></p>	<p><b>Responsibility</b></p>	<p><b>Resources</b></p>
<p>Rework business processes to make GIS core data repository with regard to</p> <ul style="list-style-type: none"> <li>- Public realm maintenance agreements</li> </ul>		<p>August 2014</p>	<p>New processes implemented &amp; real-time maps available to all interested parties</p>	<p>Director (Policy &amp; Performance) and Director (Transportation &amp; Public Realm Director)</p>	<p>Officer time</p>
<ul style="list-style-type: none"> <li>- Highway/City Walkway dedication &amp; stopping-up</li> </ul>		<p>December 2014</p>			

- Permanent Traffic Orders	March 2015			
Implementation of GIS at Epping Forest	March 2015	Improved communication and sharing of spatial data.	Director (Policy & Performance) in cooperation with the Director of Open Spaces	Officer time
<b>Money</b>	<b>People</b>		<b>Environment</b>	<b>Managing Business</b>
Corporate efficiencies through sharing of information	Additional training maybe required			Consultation and close working across the organisation



<p><b>DBE 5</b></p>	<p>Implement the City's Community Infrastructure Levy (CIL) charging schedule.</p>				
<p><b>Supporting TCT Strategy themes:</b></p>	<ul style="list-style-type: none"> <li>• <b>City which supports our communities.</b></li> <li>• <b>City which protects, promotes and enhances our environment.</b></li> <li>• <b>City which is safer and stronger.</b></li> </ul>	<p><b>Priority and rationale (why are you doing it?):</b></p>	<ul style="list-style-type: none"> <li>• Ensure developments are accompanied by appropriate infrastructure investment including enhancements to the City's built environment, streets and public realm. This will include managing the transition from the current approach to planning obligations and the legacy of historic planning obligations.</li> </ul>		
<p><b>Aligns to Corporate Plan:</b></p>	<p><u>Corporate Plan Strategic Aims:</u> SA1 and SA2 <u>Key Policy Priorities:</u> KPP1 and KPP3</p>				
<p><b>Departmental Strategic Aims:</b></p>	<p>To provide an integrated service to City developers and occupiers from pre-construction to demolition;</p>				
<p><b>Actions/Milestones</b></p>		<p><b>Target Date</b></p>	<p><b>Measure of Success</b></p>	<p><b>Responsibility</b></p>	<p><b>Resources</b></p>
<p>City CIL and revised S106 adopted (See PP2)</p>		<p>July 2014</p>	<p>Successful implementation</p>	<p>Director (Planning Policy) Chief Planning Officer</p>	<p>Officer time</p>
<p>Review reporting procedures for submission to TfL</p>		<p>Quarterly</p>	<p>Reports approved and submitted</p>	<p>Chief Planning Officer Chamberlains</p>	<p>Officer time</p>
<p>Implement and administer the City CIL (See DM3 for more info)</p>		<p>May 2014</p>	<p>Implementation is successful</p>	<p>Chief Planning Officer Chamberlains</p>	<p>Officer time IS Division</p>
<p><b>Money</b></p>		<p><b>People</b></p>		<p><b>Environment</b></p>	<p><b>Managing Business</b></p>

Close working with Chamberlains	Involves all divisions within Built Environment, major contributions from Chamberlains.	Will deliver on many cross cutting Corporate Strategies.	A developed accounting process will be needed to manage the 'cash flow'. Improve cross department communication.
---------------------------------	---	--	---